

Rogers Memorial Hospital
34700 Valley Road
Oconomowoc, WI 53066
(414) 646-4411

Type: Psych
Control: Other Not for Profit
Fiscal Year: 08/01/01 to 07/31/02

County: Waukesha
Analysis Area: Southeastern (2A)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All Psychiatric Hospitals		FY 2002 vs. 2001	
		Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)					
Psychiatric	62.9%	62.9%	1.00	69.8%	0.90
Alcoholism/chemical dependency	. %	30.0%	.	. %	.
Total hospital	62.9%	61.5%	1.02	69.8%	0.90
Average Census (Patients)					
Psychiatric	62.9	73.6	0.86	69.8	0.90
Alcoholism/chemical dependency	.	30.0	.	.	0.90
Total hospital	56.6	38.3	1.48	62.9	1.04
Average Length of Stay (Days)					
Psychiatric	16.9	17.6	0.96	18.8	0.90
Alcoholism/chemical dependency	.	5.8	.	.	.
Total hospital	16.5	8.5	1.94	18.6	0.89
Outpatient Visits					
Non-emergency visits	23,602	31,839	0.74	24,522	0.96
Emergency visits	0	1,464	0.00	0	.
Full-time Equivalents (FTEs)					
Administrators	4.0	3.5	1.14	5.0	0.80
Nurses, licensed	41.0	38.4	1.07	40.2	1.02
Psychologists	0.0	3.6	0.00	0.0	.
Social workers	7.5	10.7	0.70	13.7	0.55
All other personnel	222.0	141.4	1.57	116.4	1.91
Total FTEs	266.9	209.0	1.28	275.6	0.97
FTEs per 100 Patient Census (Adjusted)					
Administrators	6.8	4.4	1.55	5.4	1.25
Nurses, licensed	69.3	47.9	1.45	43.6	1.59
Psychologists	0.0	4.5	0.00	0.0	.
Social workers	12.7	13.3	0.95	14.9	0.85
All other personnel	375.4	176.4	2.13	126.2	2.97
Total FTEs	451.4	260.7	1.73	298.9	1.51

Total Hospital:
Beds set up and staffed 90
Discharges 1,220
Inpatient days 20,673

Contract with:
Health maintenance
organization (HMO) Yes
Preferred Provider
organization (PPO) Yes

Rogers Memorial Hospital
Oconomowoc

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 07/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	. %	0.0	.
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	1	90	1,220	20,673	62.9%	56.6	16.9
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	4	0	4.0	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	17	34	39.3	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	1	1	1.6	Recreational therapists	0	0	0.0
Ancillary nursing personnel	0	0	0.0	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	7	4	7.5
Nurse Practitioners	0	1	0.1	All other health professionals	71	66	119.9
Medical records personnel	1	0	1.0	All other personnel	74	42	93.6
Pharmacy personnel	0	0	0.0	-----			
Clinical laboratory personnel	0	0	0.0	TOTAL	175	148	266.9

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Oconomowoc

Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$28,904,465	Cash and cash equivalents	\$538,685	Current liabilities	\$2,834,722
Less deductions	10,114,711	Net Patient receivables	8,507,842	Long-term debt	10,236,250
Net patient revenue	18,789,754	Other receivables	0	Other liabilities	0
Plus other revenue	743,756	Land, bldgs and equip: Net	6,874,976	Subtotal	13,070,972
Total revenue	19,533,510	Other assets	5,495,999		
Less expenses	19,965,891			Unrestricted fund balance	8,346,530
Nonoperating gains/losses	27,644	Total Assets	\$21,417,502	Total liabilities & fund balance	\$21,417,502
Net Income	\$-404,737			Restricted fund balances	\$0

Selected Financial Statistics		FY 2002	Value	All Psychiatric Hospitals	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue							
Medicare	[\$3,159,868]	10.9%	14.0%	0.78		9.4%	1.16
Medical Assistance	[\$2,022,718]	7.0%	15.0%	0.47		10.0%	0.70
Commercial	[\$15,652,698]	54.2%	31.9%	1.70		48.4%	1.12
All other	[\$8,069,181]	27.9%	39.0%	0.72		32.1%	0.87
Deductions as % of Total Gross Patient Revenue							
Medicare	[\$1,568,540]	5.4%	7.0%	0.78		5.2%	1.04
Medical Assistance	[\$1,626,271]	5.6%	5.1%	1.11		6.6%	0.85
Commercial	[\$5,817,375]	20.1%	11.2%	1.79		19.5%	1.03
Charity care	[\$479,240]	1.7%	6.4%	0.26		0.8%	2.13
All other	[\$623,285]	2.2%	1.6%	1.39		1.6%	1.34
Total deductions	[\$10,114,711]	35.0%	31.3%	1.12		33.7%	1.04
Other Revenue and Net Gains or Losses							
Other revenue as % of total revenue		3.8%	23.0%	0.17		4.1%	0.92
Net gains/losses as % of net income		-6.8%	7.7%	-0.89		61.2%	-1.11
Expenses as % of Total Expenses							
Salary/fringe benefit	[\$12,933,501]	64.8%	48.9%	1.32		61.2%	1.06
Supplies and services	[\$4,990,638]	25.0%	46.4%	0.54		25.6%	0.98
Capital component	[\$1,092,183]	5.5%	3.2%	1.73		7.9%	0.69
Bad debt	[\$949,569]	4.8%	1.6%	3.02		5.3%	0.89
Fiscal Statistics							
Operating margin		-2.2%	-0.4%	5.47		1.8%	-1.3
Total hospital profit margin		-2.1%	-0.4%	4.72		4.4%	-1.47
Return on equity		-4.8%	-3.2%	1.53		10.2%	-0.47
Current ratio		5.0	2.7	1.87		3.7	1.36
Days in net patient accounts receivable	165.3		39.4	4.19		.	.
Average payment period	54.3		24.9	2.18		52.0	1.04
Equity financing	39.0%		44.6%	0.87		37.3%	1.04
Long-term debt to equity ratio	1.2		0.6	2.05		1.4	0.89
Times interest earned	-7.0		0.1	#		2.5	-2.8
Total asset turnover	0.9		3.2	0.28		0.8	1.09
Average age of plant: years	7.1		6.7	1.07		6.3	1.12
Increase (decrease) total net patient rev	. %		. %	.		-1.1%	.
Output gross rev (% of total gross pt. rev)	4.2%		48.2%	0.09		31.9%	0.13
Net Revenue Statistics							
Inpatient net revenue per discharge	\$14,536		\$5,092	2.85		\$10,040	1.45
Inpatient net revenue per day	\$882		\$638	1.38		\$539	1.63
Outpatient net rev per visit	\$24		\$291	0.08		\$265	0.09